

Capital Market Days 2011

August 23 -24

Welcome

Dr. Michael Buscher, CEO Oerlikon Group

August 23, 2011



CMD 2011

August 23 - 24

“Over the next two days we will provide a comprehensive overview of each Segment, and visit one of our production sites.”

Why ...

In 2011

- Focus on delivering the *sustainable Comeback of Oerlikon*
- Increased operational transparency and efficiency

In 2012

- “Oerlikon’s Comeback completed”
- Evaluation of strategy

➤ CMD 2011

Intermediate presentation of the Group, our Segments and markets

Group and Segment strategies presented during CMD 2011 are works in progress; market outlooks and forecasts are based on preliminary Oerlikon study and are only indicative

How ...

- **Presentations**
- **Exhibits**
- **Site Visits** Oerlikon Solar or Oerlikon Coating
- **Group** Key areas of focus, strategic processes and financials
- **Segments** Applications, technology, markets & customers, operational excellence, tactics & financials

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Administration & Logistics

Andreas Schwarzwälder, Head of Investor Relations

August 23, 2011



Agenda Day 1

Time	Topic	Presenter
12.15 – 13.45	Oerlikon Group Presentation	Dr. Michael Buscher/ Jürg Fedier
13.45 – 14.00	Break	
14.00 – 15.00	Oerlikon Solar Presentation	Helmut Frankenberger
15.00 – 16.00	Oerlikon Coating Presentation	Dr. Hans Brändle
16.00 – 17.00	Transfer to Trübbach/Balzers	
17.15 – 18.45	Oerlikon Solar / Oerlikon Coating Site Visit	
18.45 – 19.30	Transfer to Dinner	
19.30 – 22.30	Dinner hosted by Oerlikon's Chairman	Tim Summers
22.30	Transfer to Headquarters and Hotel	